


**A Personal View of Infection Prevention**  
**Prof. Andreas Voss, Radboud University, Netherlands**  
**Broadcast from the Infection Prevention Society conference (www.ips.uk.net)**

**'A personal view on infection control'**

**The Ayliffe Lecture**  
**by Andreas Voss**




ips Infection Prevention Society  
 Infection Prevention 2012  
 1-3 October 2012  
 ACC Liverpool  
 www.infectionpreventionconference.org.uk

www.webbertraining.com October 3, 2012

- 'A personal view on infection control'**
- We have trouble to communicate
  - We have asked for the wrong things
  - We did not involve our patients
  - We lost the colleagues perspective
  - We believe in theory and miss the reality
  - We separated MMB-ID-IC
  - We ignored behavioural science
  - We lack implementation skills
  - **We re-acted instead of acted**
  - We did not promote infection control


**Trouble to communicate**

**We have trouble to communicate**



Infection control talks are generally rated as "therapeutic" for HCWs with sleeping disorders.

**Semmelweis**




Semmelweis was the first to prove that hand-washing alone is not sufficient.

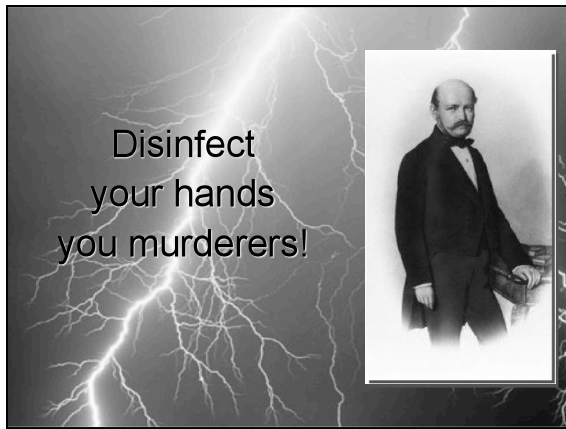
&

... the first to prove that IC can't communicate !

Please dear colleague  
 disinfect your hands  
 to effectively save  
 your patients' life.

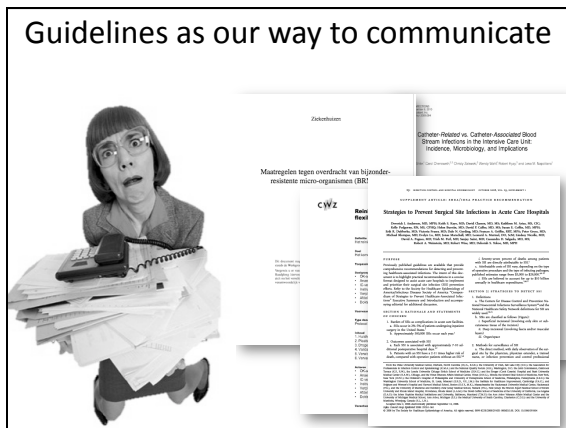


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**Not speaking the same language ?**

While – as in your case – clinicians and members of the ICT both speak English, it seems like we do not get our message across

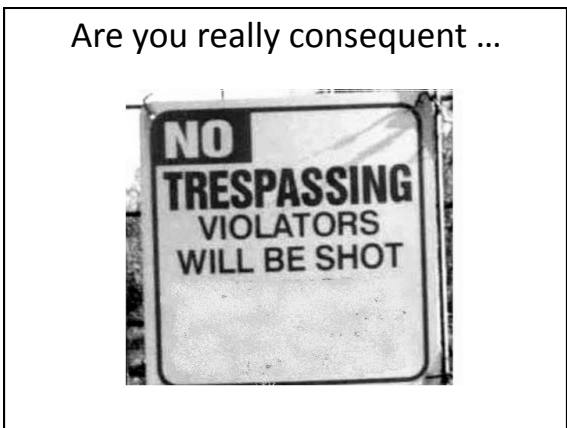


**What do HCWs think about guidelines**

Too many	50%	More needed
Too long	50%	Too short
Too many details	50%	Not enough details
Too many rules	50%	Not enough rules
Too theoretical	50%	Not enough theory

*... luckily both groups agree on one thing ...*

**Infection Control don't know what they are doing**



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Guidelines do not free you from thinking about what you should do ...



**Conclusion: Communication**

The training of ICPs and MDs (at least in my country) does not include;

- ❖ Communication
- ❖ Behavioural science
- ❖ Cognitive sociology
- ❖ Implementation strategies
- ❖ Change management



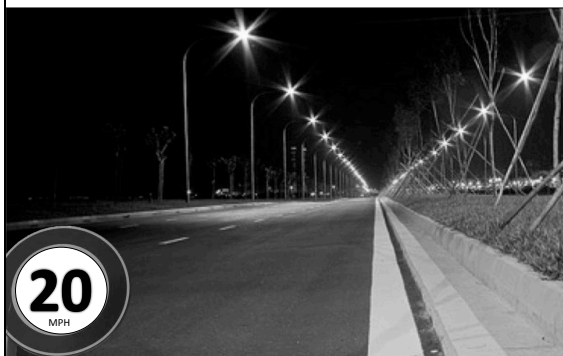
Education needed !

**Asking for too much and for the wrong things**

IC = asking HCWs to keep the speed limit



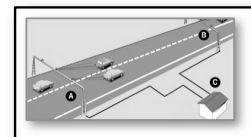
Less easy at midnight with no one around



**Monitoring**



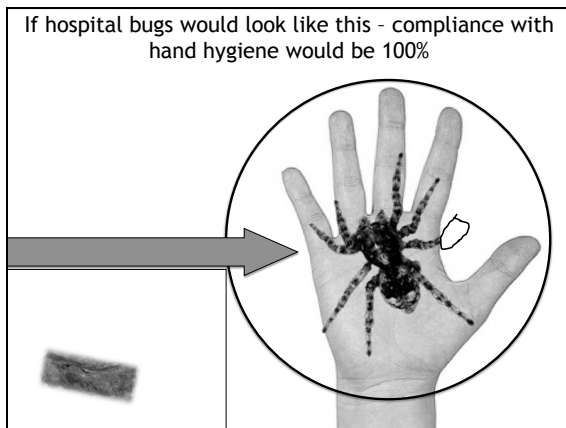
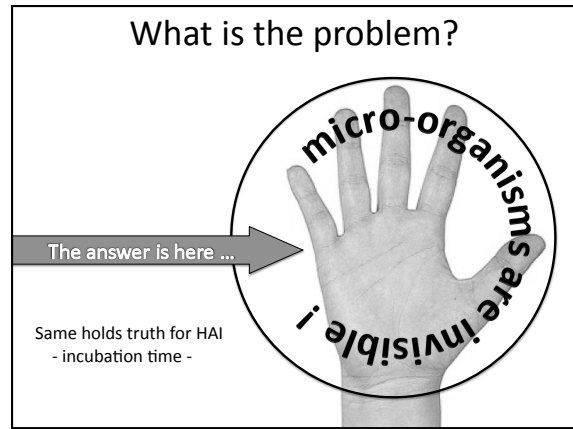
Single control



Continuous control

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ICU 12 HCWs - 40% compliance - 4h of handhygiene	
Time 60-80 sec	Time 15-30 sec
At 100% compliance 16 h of handhygiene	At 100% compliance 4 h of handhygiene

**We are asking for the impossible since 1847**



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... and ensure that they are correct



### Infection Control Teams

🚩 "Size matters"

### ICT a la SENIC



### Patient Safety – friend or foe

🚩 Patient safety departments quickly arise in many hospitals –

- ❖ with bigger budgets
- ❖ larger amount of people
- ❖ partly overlapping tasks



Our bike looks more like this ...



If you can't beat them, join them/cooperate

### Infection Control Team

- 🚩 Cooperate where possible
- 🚩 Ensure secretarial and data-management support
- 🚩 Focus the ICP's work to what you need an ICP for
- 🚩 Use techs and/or ICT for data collection
- 🚩 Shed non-IC tasks
- 🚩 Pick the moment to ask for changes in structure
  - ❖ straight after the outbreak
- 🚩 Watch out, don't over-ask

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Do you need what you want?



**Not involving our patients**

Should we involve our patients?



While I used to be against it ...

and agree with those who say that patients should not be responsible for their own safety

... we should look for new ways of involving patients

Now would be the time to present such an idea but I never had it – hope you do!

❖ Change their expectations – through the media

**Lost our customer's  
persepective**

Keep your customer in mind




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**Change your expectations !**

- 📺 Do you expect your clinical colleagues to know all your guidelines?
- 📺 Assuming that most of you silently answered the question with "yes"..
- 📺 **Do you find yourself looking-up your own guidelines to know what to advise?**

**Prioritize your guidelines**



**Try to see "their" need**



**Meet your new surgical team**

**Incidence of Surgical Site Infection Associated with Robotic Surgery**

Elizabeth D. Hermesen, PharmD, MBA; Tim Hinze, PharmD; Harlan Slayles, MS; Lee Sholtz, RN; Mark E. Rupp, MD

**OBJECTIVE.** Robot-assisted surgery is minimally invasive and associated with less blood loss and shorter recovery time than open surgery. We aimed to determine the duration of robot-assisted surgical procedures and the incidence of postoperative surgical site infection (SSI) and to compare our data with the SSI incidence for open procedures according to national data.

**DESIGN.** Retrospective cohort study.

**SETTING.** A 689-bed academic medical center.

**PATIENTS.** All patients who underwent a surgical procedure with use of a robotic surgical system during the period from 2000-2007.

**MEASUREMENTS AND MAIN RESULTS.** SSI were defined and procedure types were classified according to National Healthcare Safety Network criteria. National data for comparison were from 1992-2004. Because of small sample size, procedures were grouped according to surgical site or wound classification.

**RESULTS.** Sixteen SSIs developed after 373 robot-assisted procedures (5.9%). The mean surgical duration was 333.6 minutes. Patients who developed SSI had longer mean surgical duration than did patients who did not (358 vs 318 minutes;  $P < .001$ ). The prostate and genitourinary group had 5.74 SSIs per 100 robot-assisted procedures (95% confidence interval [CI], 2.81-11.37), compared with 0.85 SSIs per 100 open procedures from national data. The gynecologic group had 10.00 SSIs per 100 procedures (95% CI, 2.79-20.10), compared with 1.72 SSIs per 100 open procedures. The colon and herniorrhaphy groups had 33.33 SSIs per 100 procedures (95% CI, 9.68-70.00) and 37.50 SSIs per 100 procedures (95% CI, 15.68-69.63), respectively, compared with 5.88 and 1.62 SSIs per 100 open procedures from national data. Patients with a clean-contaminated wound developed 6.1 SSIs per 100 procedures (95% CI, 3.5-10.3), compared with 2.59 SSIs per 100 open procedures. No significant differences in SSI rates were found for other groups.

**CONCLUSIONS.** Increased incidence of SSI after some types of robot-assisted surgery compared with traditional open surgery may be related to the learning curve associated with use of the robot.


*Infect Control Hosp Epidemiol 2010;31(8):822-827*

**Hermesen et al (Nebraska) ICHE 2010;31:822-27**

**Incidence of SSI associated with robotic surgery**

Three possible reasons (2 according to authors, 1 according to me)

- 📺 Learning curve associated with the use of the robot
  - ❖ increased time of the operations with new technique
- 📺 Possible problems with cleaning & sterilization
  - ❖ presence of accumulated organic debris on robot arm cables




**Hermesen et al (Nebraska) ICHE 2010;31:822-27**

**Use new techniques or not?**

- 📺 Central sterilization considers cleaning and sterilization "unsafe"
- 📺 Surgeons/urologists consider it an advance in their possibilities (and a great toy)
- 📺 Hospital spent millions on the robot and 10K for the instrument-arms (good for 10 go's)
- 📺 What to do?
  - ❖ Not allow the robot
  - ❖ Use arms as disposables
  - ❖ Allow but watch and check re-processing closely

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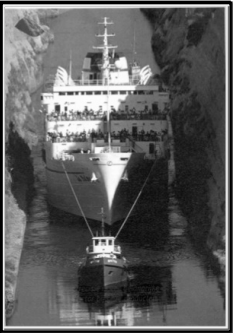
**Incidence of SSI associated with robotic Surgery**  
 - Third not-mentioned complication



Hermesen et al (Nebraska) ICHE 2010;31:822-27







**Conclusion**

Keep your customer's view in mind ..



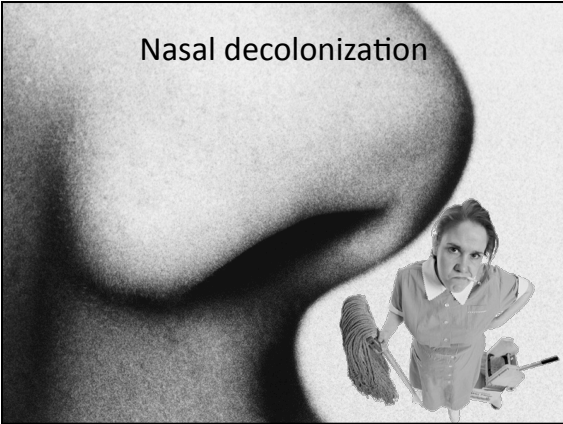
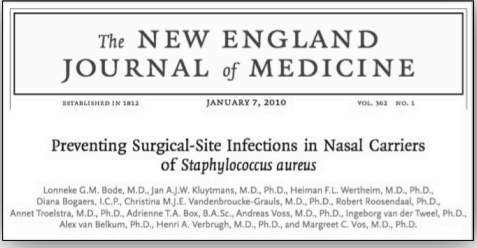
**Lacking implementation skills**

**Implementation & use of guidelines**

-  100% Target audience
-  80% Heard about it
-  50% Seen it
-  30% Got it/bought it
-  20% Used it
-  5% Used it as intended

Henk-Jan Smid, ZonMw

**Nasal decolonization**

Bode et al. NEJM 2010, January 7th

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### *S. aureus* decolonization

- 🇳🇱 Very few Dutch hospitals have implemented the intervention as described in the publication
- ❖ some never implemented the intervention
- ❖ many stopped screening and started treating every patient

Non-implementation or not according to protocol is not an exception but a frequent event

### Difference – theory vs reality

### Hospital Cleaning



### Who is cleaning this in your hospital?



- 🇳🇱 Roomservice
- 🇳🇱 House keeping
- 🇳🇱 Registered nurse
- 🇳🇱 Nurse-assistent
- 🇳🇱 Cleaning

Vacant responsibility

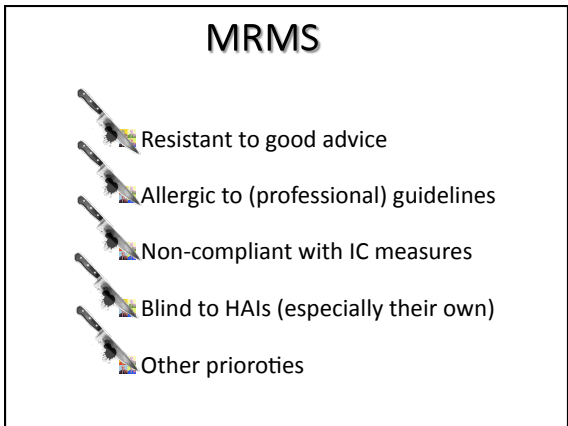
### Seperation MMB-ID-IC

### Outsourcing of Clinical Micro

- 🇳🇱 One of the factors of success of CM/ID/IC was the integration within the hospitals
  - ❖ We are colleagues & advisors that help with all aspects of infections
- 🇳🇱 Outsourcing of CM is putting this elementary “trias” at risk
  - ❖ “Distance microbiology” is difficult
  - ❖ “Distance infection control” is impossible

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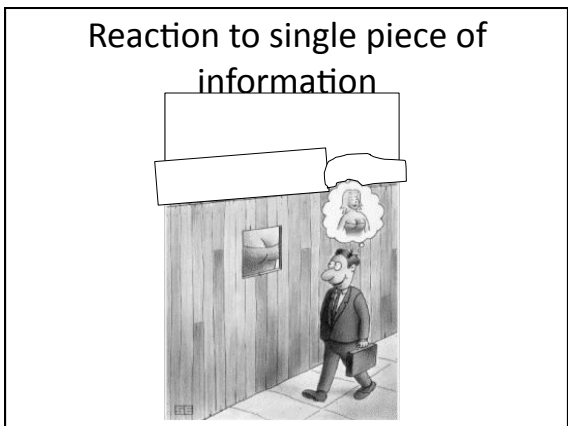
**Ignoring behavioral science**



**Behaviour**

✘ While we wish to make the most thoughtful, fully considered decision possible ...

we frequently resort to comply on basis of a single piece of information (trigger)



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### The Broken Windows Theory

- 🚩 Signs of chaos and disorder lead to “unwanted behavior”
- 🚩 Chaos spreads...?
- 🚩 When we see others ignoring rules and guidelines we tend to do the same!

www.scienceexpress.org / 20 November 2008 / Page 1 / 10.1126/science.1161405

### The Spreading of Disorder

We need “order” in our hospitals and people showing appropriate behavior !

### How to change HCWs behavior?

- 🚩 “ People are willing to change if they feel: good, flattered, powerful or sexy”
- not when they are bombarded with facts

Hodgkin 1999

### Gimme an Rx!

Cheerleaders Pep Up Drug Sales

Onya, the Redskins cheerer (who asked that her last name be withheld, citing team policy), has her picture on the team's Web site in her official bikini-like uniform and also reclining in an actual bikini. Onya, 27, who declined to identify the company she works for, is but **one of several drug representatives** who have cheered for the Redskins

By STEPHANIE SAUL  
Published November 28, 2005 **The New York Times**

### Infection Control Team in my hospital

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**Re-act instead of acting**

**Re-act instead of acting**

- Understaffing, outbreaks, (re-)emerging threats, increasing surveillance and data collection for patient safety/insurances → prioritizing of work
- Re-acting instead of acting is less of a choice than a must ...

Are we so used to re-act that we can't act anymore?



**Better promote IC**

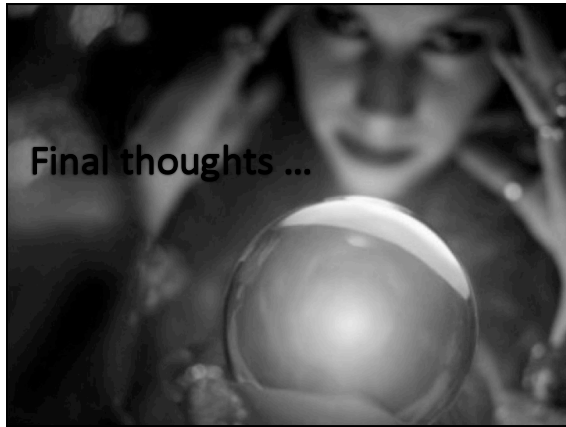
Better advertisement  
"For the little things you forget"



Hand hygiene campagne

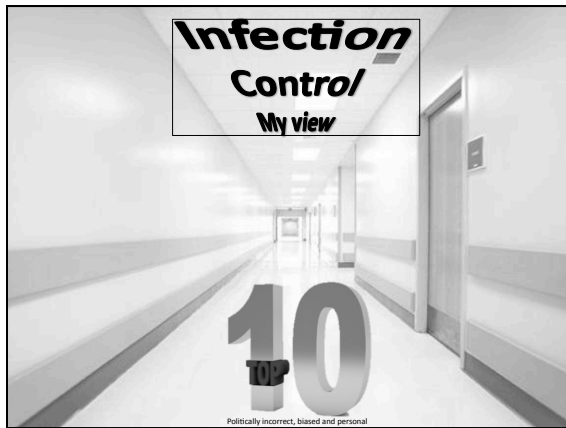


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**Don't get the wrong idea !**

🇳🇱 You, your society, we all do a great job, actually bending backwards for patient's safety, but we can still improve ...



**They old measures work ! #1**

**Hand hygiene**  
 With bed-side dispensers and pocket-bottles any excuse to not *reach out* for the alcohol handrub is gone. Thus, .... "Just do it!"  
 Furthermore, hand hygiene should be seen as only **one of** the classical preventive measures **all of which** deserve our attention and HCW's compliance.

**Surveillance #2**

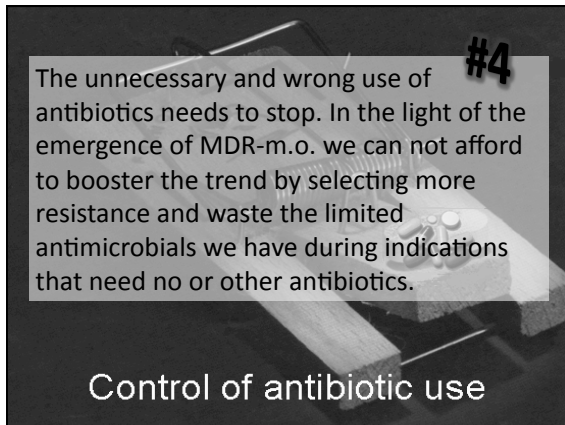
**HAI-surveillance**  
 Internal quality versus public reporting.  
 Reporting real HAI rates (e.g. VAP) instead of low public rates and creating new diseases such as ventilator-associated trachea-bronchitis

**GI Infections #3**

**GI-tract infections**  
 Increasing rates of *C. difficile* and norovirus. With regard to norovirus: impact on the patient outcome as well as the overall possibility to deliver care is frequently underestimated

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**#4**

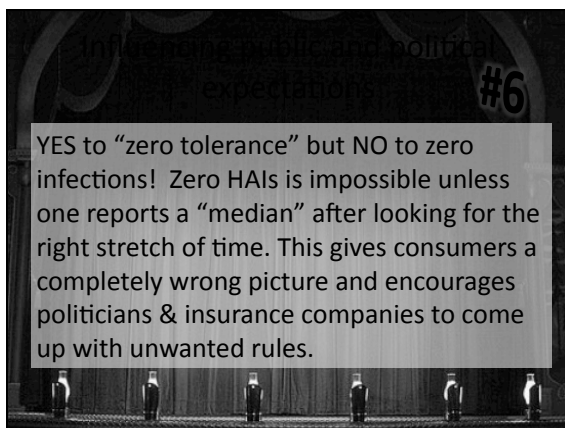
The unnecessary and wrong use of antibiotics needs to stop. In the light of the emergence of MDR-m.o. we can not afford to booster the trend by selecting more resistance and waste the limited antimicrobials we have during indications that need no or other antibiotics.

**Control of antibiotic use**



**Fighting community and zoonotic pathogens #5**

CA-MRSA, LA-MRSA, NDM-1 & Co. Emerging pathogens and mobile transmissible elements through the food-chain/bio-industry or from travellers to countries with poor sanitation will be a major challenge to infection control

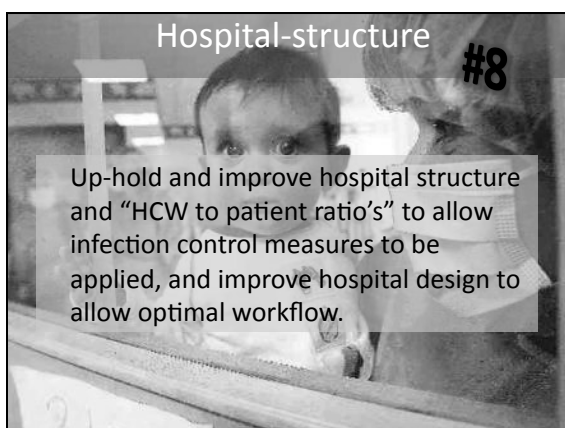


**#6**

YES to “zero tolerance” but NO to zero infections! Zero HAIs is impossible unless one reports a “median” after looking for the right stretch of time. This gives consumers a completely wrong picture and encourages politicians & insurance companies to come up with unwanted rules.



**Integration of Healthcare #7**



**Hospital-structure #8**

Up-hold and improve hospital structure and “HCW to patient ratio’s” to allow infection control measures to be applied, and improve hospital design to allow optimal workflow.



**Commerce #9**

Outsourcing of clinical microbiology and infectious diseases services are contra-productive to what makes Infection Control work in countries like the NL: direct accessibility and integration (within the healthcare setting) of all infectious diseases services

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